

*The year 2001-02 was the first full year of operation as a Commission. Commissioners and the management team are proud of the way in which the agency has stabilised following the challenges of separation from the previous departmental structure, and responding as a commercial enterprise to changes in forest policy.*



The Commission has a very clear focus on development of the new South-West timber industry that will deliver high rates of employment, high value production and export revenue from the available jarrah, karri and marri resource. Initiatives to assist the development of export markets are highlighted later in this report. The end products will depend almost entirely on the outcomes of the request for proposals for jarrah sawlog contracts, and our staff have worked tirelessly during the year to design the request, then work through the intricacies of the proposals that were submitted. This time has also been very difficult for businesses and their employees in the forest products/timber industry, and the Commission appreciates the professional and cooperative manner in which industry has worked with Government to create the conditions which we all hope will produce a new and vibrant, high-value industry in the coming years.

During the year, the Commission has also turned its attention from establishment of the organisation to the strategic direction for development of the forest products business in Western Australia. In addition to the restructuring of the South-West industry, the main direction is development and expansion of the plantations and related industry.

The Commission has now secured approval from the Government for capital investment into new plantations over the next four years. The Commission's priorities are targeted at meeting the growth projections for the existing and proposed softwood industries, and developing new opportunities for Western Australia. In a cohesive and coordinated way, the Commission is looking to develop plantations that will supply identified processing industries in relevant regions - the right trees in the right place for the right industries.

Running on solar power, these plantations will deliver:

- timber;
- salinity control;
- biomass energy;
- carbon sequestration; and
- protection and enhancement of biodiversity

This is a five star investment product.

The Commission's philosophy recognises trees and plantations provide much more to Western Australia than financial returns - they are a renewable resource that helps to deliver on truly sustainable development. We are proud of our role in delivering these benefits to Western Australia.

The Commission wishes to acknowledge the professional dedication of the staff in responding to the challenges of becoming a more commercially focused enterprise during a significant period of change in forestry in Western Australia.



Murray Jorgensen  
CHAIRMAN

Paul Biggs  
GENERAL MANAGER

## Values and Objectives

### Our vision

An environmentally sustainable and commercially viable forest products industry providing economic and social benefits to the people of Western Australia.

*The Forest Products Commission was created on 16 November 2000 as the State's trading enterprise responsible for the allocation and sale of forest products from State-owned and State-managed plantations and from the State's native forests and woodlands. The Commission works with industry and the community to develop and promote the use of Western Australia's renewable timber resources.*



### Our mission

To contribute to Western Australia's economic and regional growth by:

- developing the sustainable use of the State's plantation and native timber resources;
- promoting innovation and local value adding for these resources; and
- achieving appropriate returns to the State for the use of publicly owned and Forest Product Commission-managed timber resources.

### Values

#### Achievement

We will deliver best practice service.

#### Innovation

We will be creative and innovative in meeting our objectives.

#### Leadership

We will provide leadership to assist in the development and restructure of the timber industry.

#### Customer focus

We will understand and meet our customers' needs.

#### Environmental responsibility

We will adhere to ecologically sustainable management.

#### Accountability

We will adhere to processes that are understood and measured.

#### Integrity

We will act honestly and ethically in accordance with the Commission's Code of Conduct.

### Objectives

The values of the Forest Products Commission underpin all our activities as we work to:

- Provide forest products to industry from publicly owned and managed plantations and native forests, consistent with management plans.
- Increase the areas of hardwood and softwood plantations to meet regional development opportunities and environmental objectives.
- Promote increased levels of economic return to Western Australia from the use of forest products by:
  - increasing the level of value added production and downstream manufacturing in Western Australia through Government assistance, setting conditions on contracts of sale and providing security for investment;
  - contributing to the marketing of forest products;
  - contributing to the research and development of new products and techniques for processing Western Australian timbers;
  - providing leadership in the restructure of the native forest products industry; and
  - promoting the environmentally sustainable sale and use of lower grade and residue material.